
Lifetime Asset Allocation Solutions

Odeh H. Akkawi, CFA

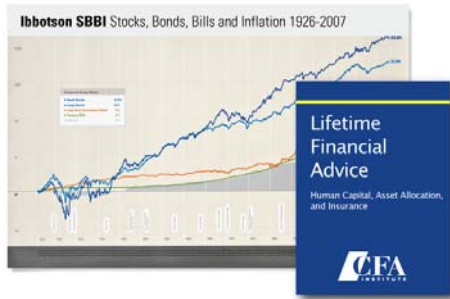
Senior Consultant

March 23, 2010

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a Morningstar company

Ibbotson Associates Overview



Dedication to innovative research

Founded in 1977 by Roger Ibbotson



Create customized solutions for institutions

Expertise in asset allocation, manager selection and portfolio construction

ibbotson

a Morningstar company

Leverage two trusted brands

Acquired by Morningstar in 2006

Today

\$61.2B

Total Assets

Leading provider of investment advisory services

- ▶ \$48.0 billion assets under advisement for investment consulting
- ▶ \$13.2 billion assets under management for managed accounts serving over 9.1 million participants

+100

Clients Worldwide
(US, Canada, Europe, Asia)

Experienced investment professionals

- ▶ Staff averages 10 yrs investment experience
- ▶ Most have either Ph.D., CFA, MBA or combination

6

Graham and
Dodd Awards

Award-winning research

- ▶ 2 patents granted for asset allocation and human capital
- ▶ 75 research papers written or co-authored

Data as of September 30, 2009.

Customized Solutions

Our consultants meet with the client to assess initial need and are involved throughout the process

Ibbotson Consultants Client



Our Strengths

Research and Methodology

Brand

Independence and Experience



Our capabilities can be used separately or in combination to produce customized solutions designed to meet specific client needs



Asset Allocation

Manager Selection

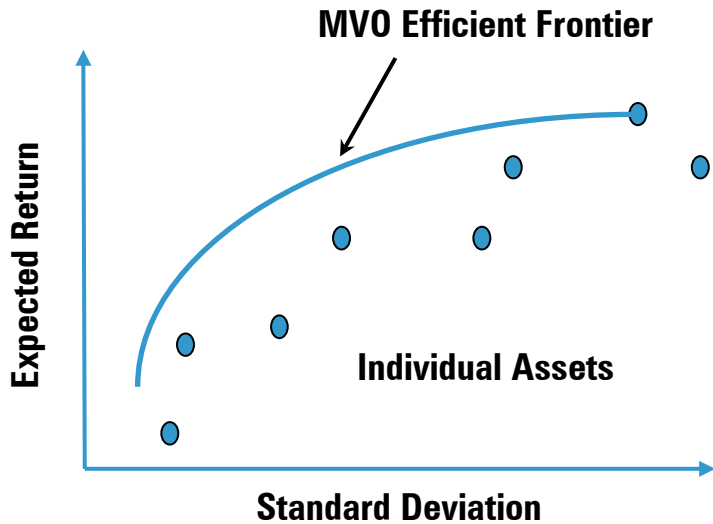
Portfolio Construction



Client Customized Solutions

Lifetime Financial Advice

Traditional Asset Allocation Framework in Accumulation



Limitations on Traditional MVO

- ▶ Optimizer is sensitive to changes in inputs – leads to large changes in allocations
 - Sensitivity Analysis → leads to Ibbotson guidelines
 - Re-Sampling → minimizes the output of MVO
- ▶ Ignores liabilities on one's assets
 - Liability-driven investing
- ▶ Ignores outcomes
 - Investors only care about outcomes
- ▶ Ignores longevity risk
- ▶ Limited only to financial capital → no consideration of human capital

An Approach Based by on Modern Portfolio Theory

Roger G. Ibbotson
Yale School of Management
Zebra Capital Management

Moshe A. Milevsky
Schulich School of Business, York University
IFID Centre

Peng Chen, CFA
Ibbotson Associates

Kevin X. Zhu
Ibbotson Associates

Lifetime Financial Advice: Human Capital, Asset Allocation, and Insurance



Financial Analysts Journal
Volume 62 • Number 1
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Human Capital, Asset Allocation, and Life Insurance

Peng Chen, CFA, Roger G. Ibbotson, Moshe A. Milevsky, and Kevin X. Zhu

Financial planners and advisors increasingly recognize that human capital must be taken into account when building optimal portfolios for individual investors. But human capital is not simply another pre-endowed asset class; it contains a unique mortality risk in the form of the loss of future income and wages in the event of the wage earner's death. Life insurance hedges this mortality risk, so human capital affects both optimal asset allocation and demand for life insurance. Yet, historically, asset allocation and life insurance decisions have been analyzed separately. This article develops a unified framework based on human capital that enables individual investors to make these decisions jointly.

Academics and practitioners increasingly recognize that the risk and return characteristics of human capital, such as wage and salary profiles, should be taken into account when building portfolios for individual investors. Merton (2003) pointed out the importance of including the magnitude of human capital, its volatility, and its correlation with other assets in asset allocation decisions from the perspective of personal risk management. The employees of Enron Corporation and WorldCom suffered extreme examples of this risk. Their labor income and their financial investments in the companies provided no diversification, and they were heavily affected by their companies' collapses.

A unique aspect of an investor's human capital is mortality risk—that is, the family's loss of human capital in the event of the wage earner's death. Life insurance has long been used to hedge against mortality risk. Typically, the greater the value of the human capital, the more life insurance the family demands. Intuitively, therefore, human capital affects not only optimal asset allocation but also optimal life insurance demand. These two impor-

Peng Chen, CFA, is managing director and chief investment officer at Ibbotson Associates, Chicago. Roger G. Ibbotson is professor of finance at Yale School of Management, New Haven, Connecticut. Moshe A. Milevsky is associate professor of finance at the Schulich School of Business at York University and executive director of the Individual Finance and Insurance Decisions Centre, Toronto. Kevin X. Zhu is senior research consultant at Ibbotson Associates, Chicago.

January/February 2006

www.cfapubs.org 97

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Lifetime Asset Allocations: Methodologies for Target Maturity Funds

Ibbotson Associates Research Report

Tom Idzorek, CFA, V.P., Director of Research & Product Development

Original Version: April 20, 2007
This Version: December 19, 2007

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2007 Graham and Dodd Scroll

The Human Capital Concept

Beyond the Traditional Asset Allocation Framework

Total Economic Wealth



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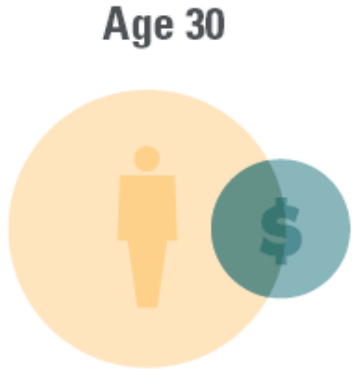
Financial Capital

- ▶ Tradable assets such as stocks and bonds have traditionally been used when constructing an asset allocation
- ▶ Incomplete without considering Human Capital

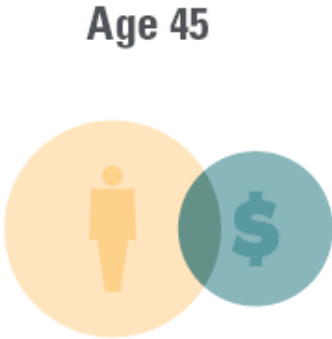
Human Capital

- ▶ An individual's ability to earn and save
- ▶ Present value of all your expected future wages including pension and social security

How the Stage of Your Career Affects Your Human Capital



Higher future earning potential relative to savings amount



Higher assumed savings but lower earning potential

Are You a Stock or A Bond?

Comprehensive Asset Allocation with Human Capital: Is Your Client a Bond or a Stock?

By: Moshe A. Milevsky¹, Ph.D.

The title doesn't have a typo. I'm not asking about whether your client *owns* stocks and bonds, or whether they work in the stock or bond market. Rather, I'm wondering whether your client's job, career and employment income – also known broadly by the term *human capital* -- exhibit the financial characteristics of a stock portfolio or a bond portfolio. Because, if they are *stocks*, you should be encouraging them to lighten-up on the equity risk, and to hold more bonds in their financial portfolio, but if they are more like *bonds*, then you should be selling them more stock-like investments.

Let me explain. But first some background. According to Statistics Canada the average Canadian family unit whose head of household is 30 years old, has a median net worth of approximately \$47,000. In other words, 50% of Canadian families in this category have a net worth greater than \$47,000 and 50% have a net worth that is less than this number. As you might expect, the net worth figure is technically defined equal to the family's total assets minus the family's consolidated debts and is expressed in year 2000 dollars. In the same study it was noted that if the head of household was 40 years old, the median net worth of the family unit was \$96,000 and for 50 year-olds the relevant figure was \$165,000. There should be no surprise about the impact of age on median wealth.

However, while I certainly do not quibble with Statistics Canada's methodology in this and similar studies, I truly think that a traditional account's *assets minus liabilities* view of the human balance sheet greatly under-estimates the true economic net worth of the company I like to call *YOU Inc.*



The ongoing movement of workers from professionally managed plans to personal savings vehicles requires them to make their own decisions about how to allocate retirement savings and what products they should use to generate income in retirement. This shift naturally creates a huge demand for investment advice from the financial-planning community.

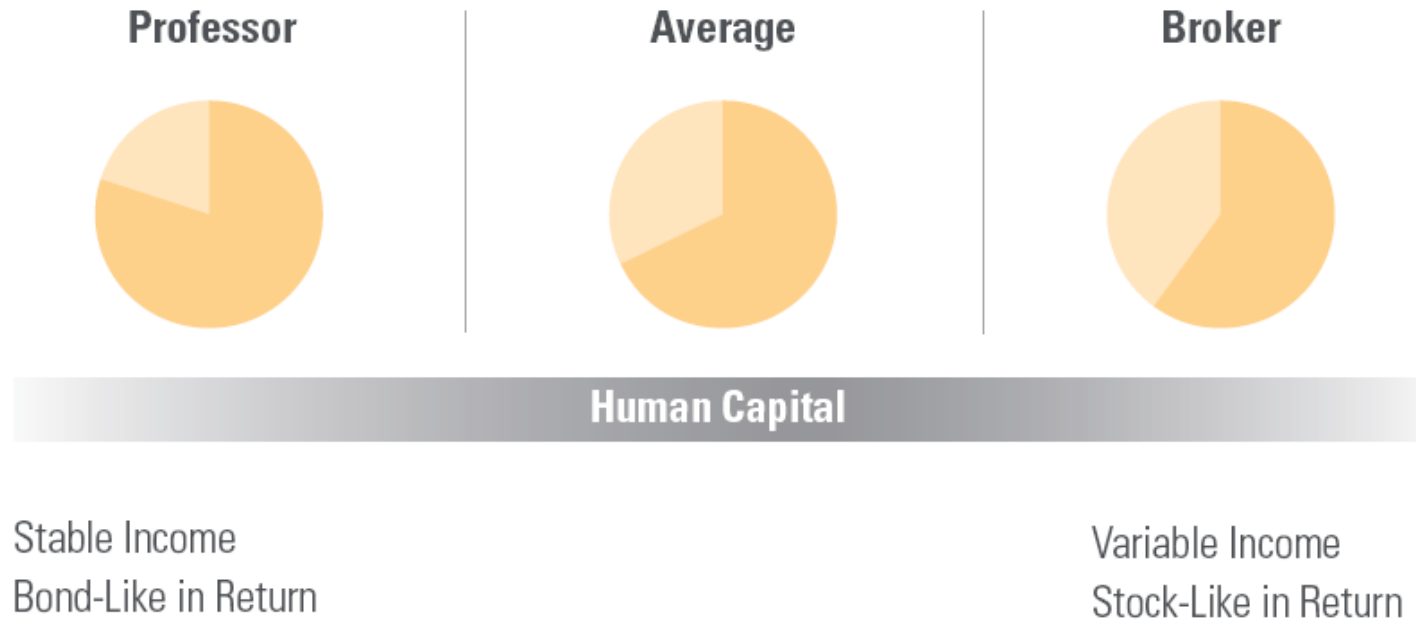
To assist financial advisors in providing theoretical foundation and practical solutions for developing investment advice to individual investors throughout their investing lifecycle—from the accumulation stage to retirement—our research project attempted to create a framework that:

1. Analyzes the asset-allocation decisions of individual investors while taking into consideration the following human capital characteristics: the size of human capital, its volatility, and its correlation with other assets.
2. Jointly analyzes the decision of how much life insurance a family should have to protect against the loss of its breadwinner and how the family should allocate its financial resources between risk-free and risky assets, vis-à-vis the dynamics of

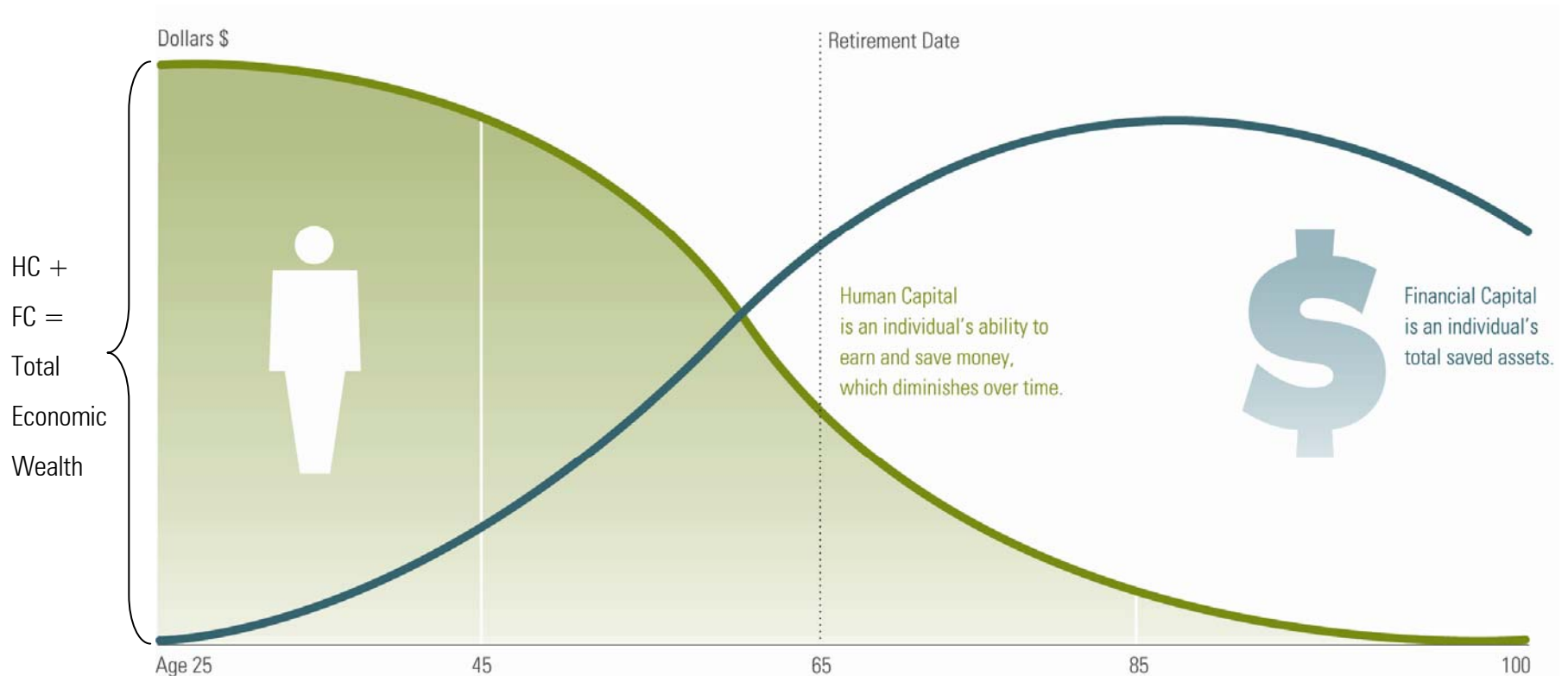
Is Your Client a Stock or a Bond?

To build better portfolios, advisors need to measure a client's human capital. by Peng Chen

How the Volatility of Your Career Affects Your Human Capital



Typical Life Cycle of Human Capital and Financial Capital



Risks in Accumulation

- Expense Risk
- Savings Risk
- Mortality Risk
- Market Risk

Risks in Retirement

- Expense Risk
- Bequest Risk
- Longevity Risk
- Market Risk

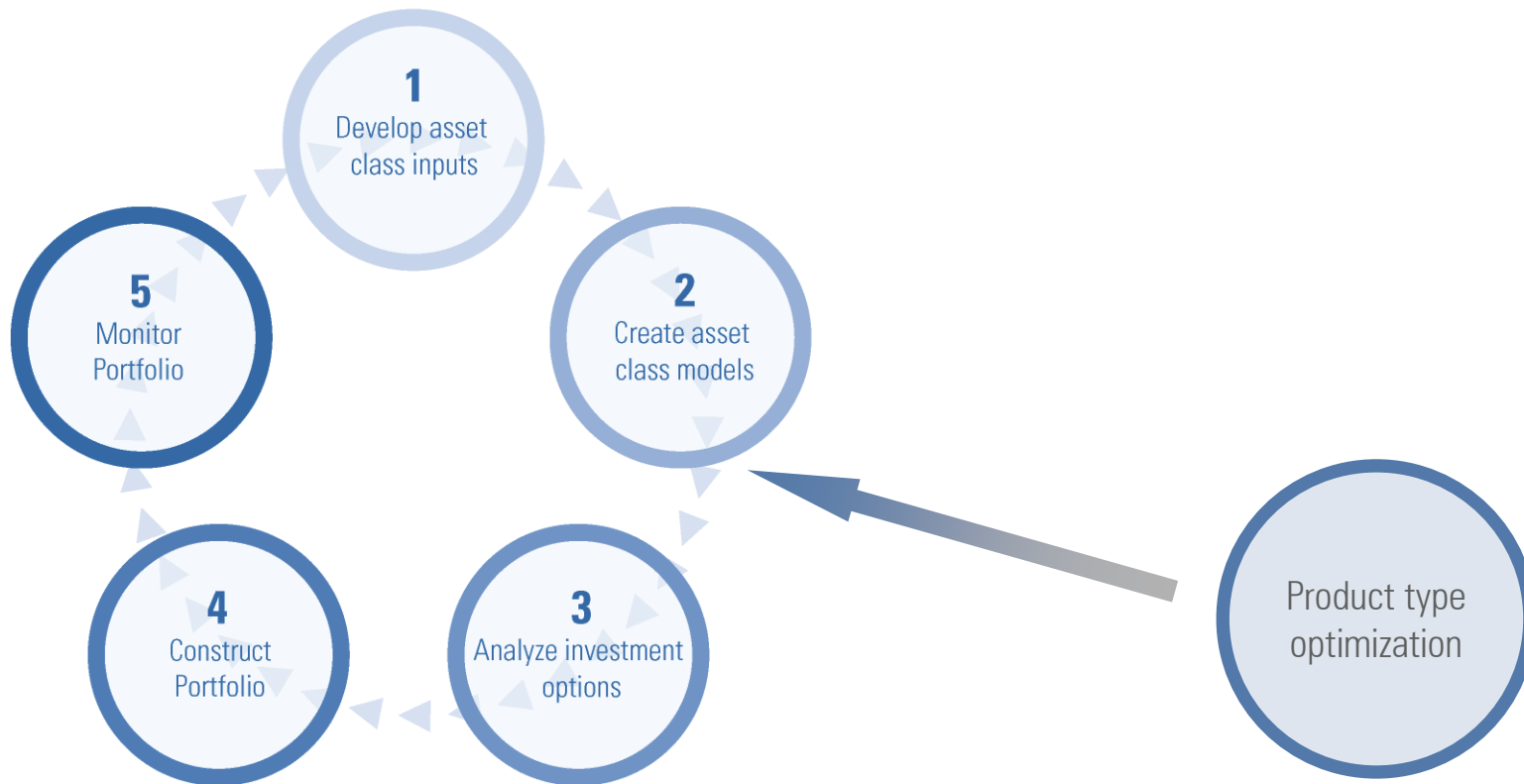
Individual Balance Sheet

Assets	Liabilities
<p>Financial Capital</p> <p>Human Capital</p> <ul style="list-style-type: none"> PV of Earnings for Pre-Retirement Expenses PV of Earnings directed toward Savings PV of future Social Security and Pensions 	<p>Future Expenses</p> <ul style="list-style-type: none"> PV of Pre-Retirement Expenses PV of Post-Retirement Expenses PV of Bequest
<p>Surplus (Deficit)</p>	

PV=Present Value

Ibbotson's Investment Management Process

- ▶ Including Insurance Products can create a powerful solution



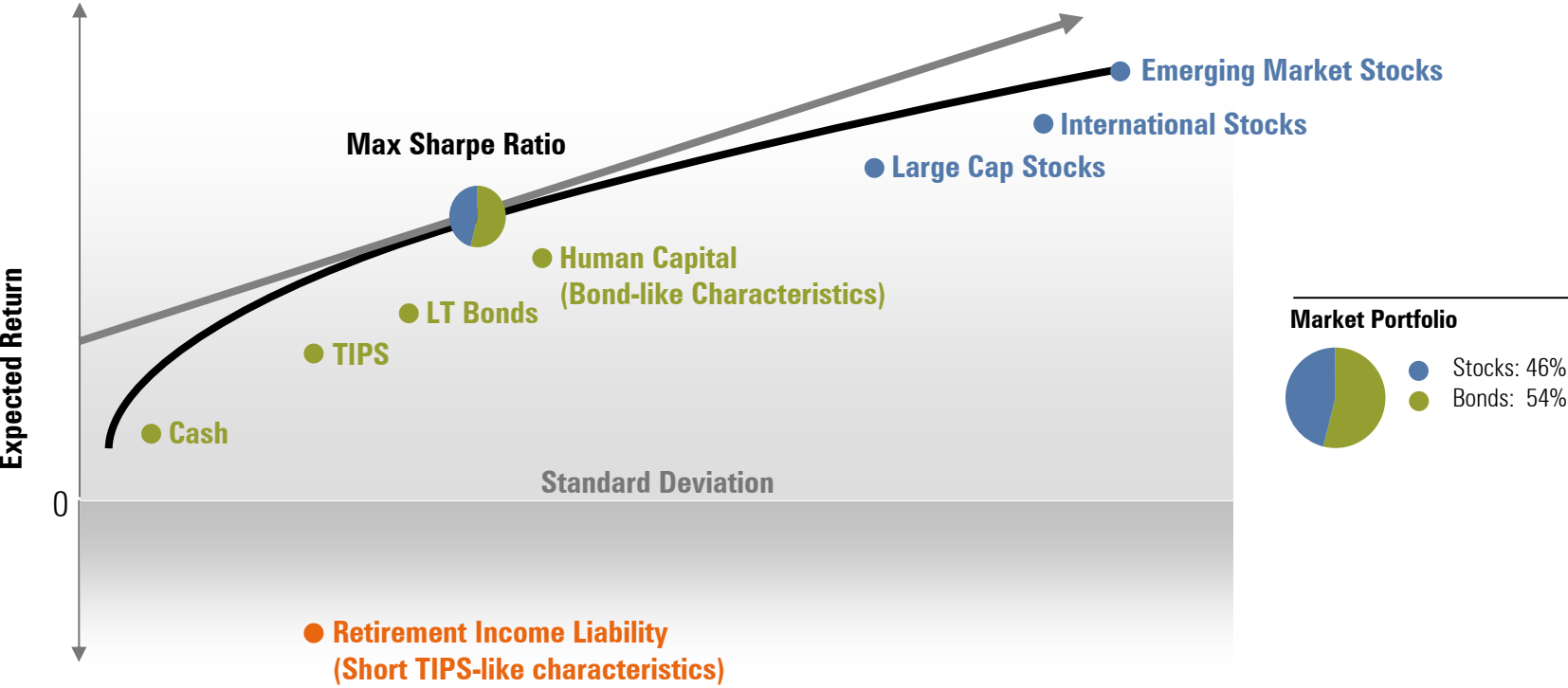
Managing Mortality Risk

Asset Allocation & Life Insurance

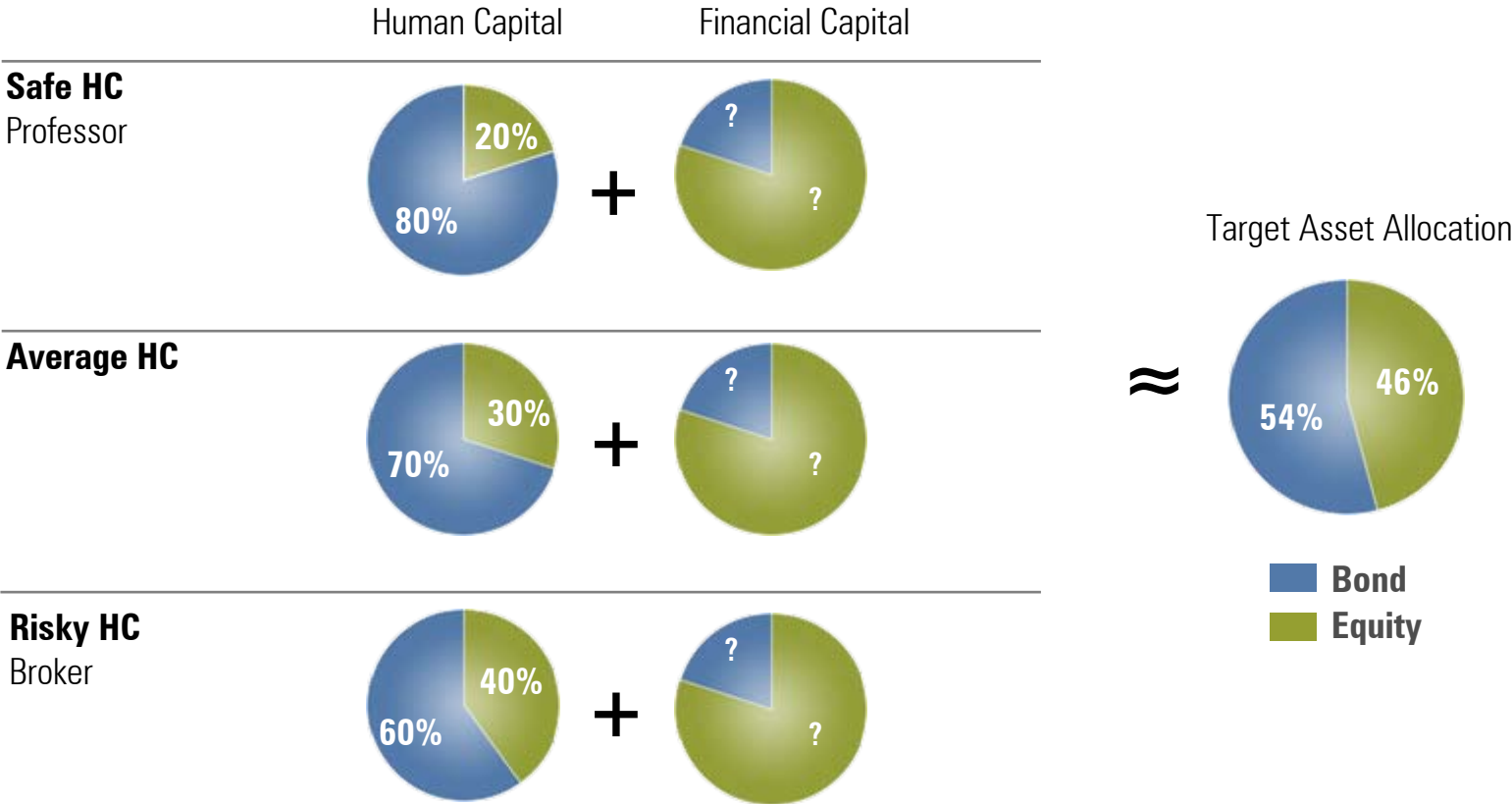
Lifetime Risks: Accumulation Phase



Modern Portfolio Theory: Markowitz's MVO and Sharpe's CAPM



Human Capital Impacts Asset Allocation Decision



Asset Allocation with Insurance Products

Inputs



Human Capital,



**Financial Capital
and Current Savings**



**Capital Market
Assumptions**

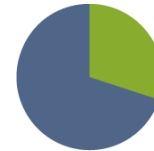


Questionnaire

Collect info such as: Age,
income, bequest preference,
dependents, life expectancy, risk
tolerance



Outputs



Asset Allocation

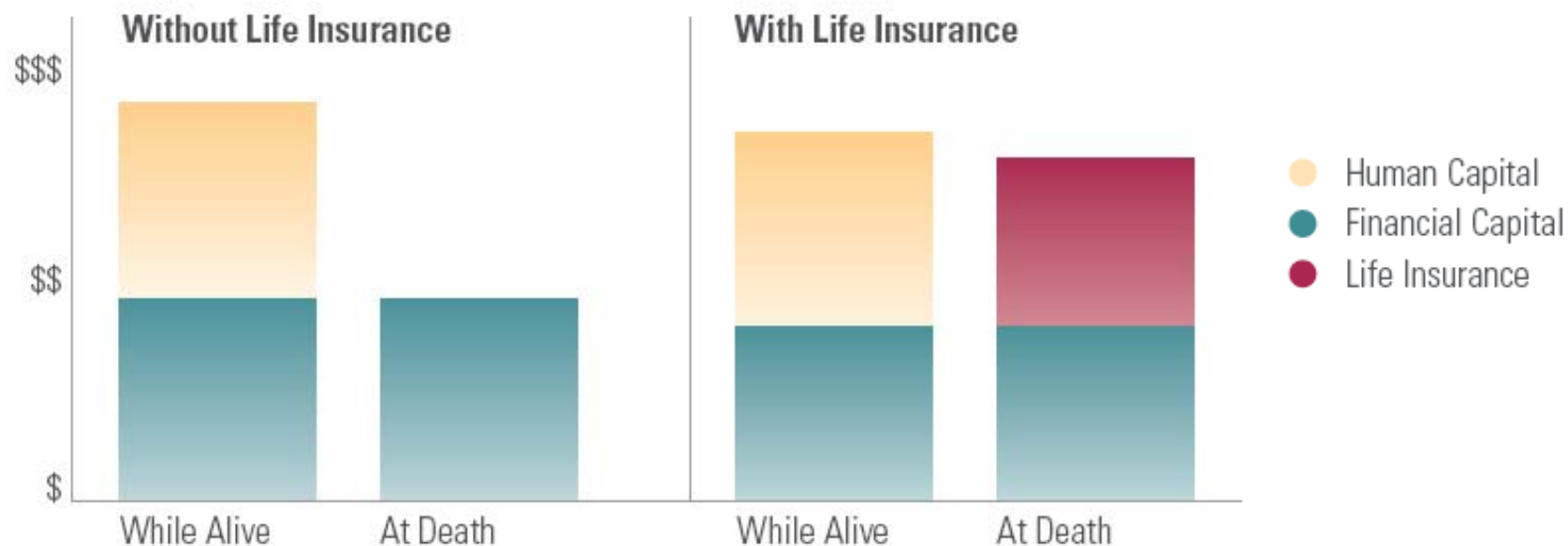
Decide if need Mutual
Funds, ETFs, Separate
Accounts



**Life Insurance
Face Value**

or
Annuity Product

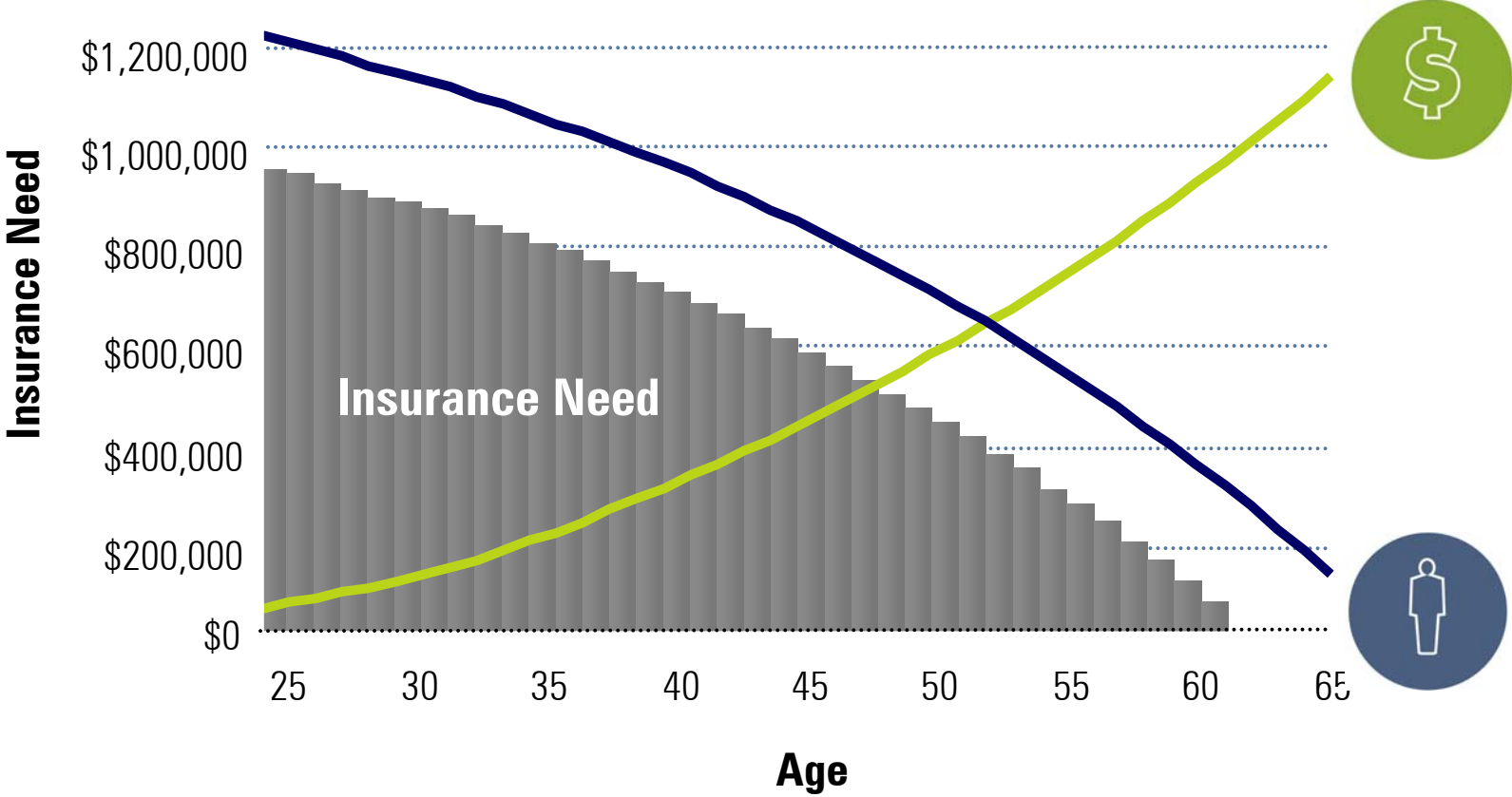
Total Economic Wealth



The Impact of Life Insurance

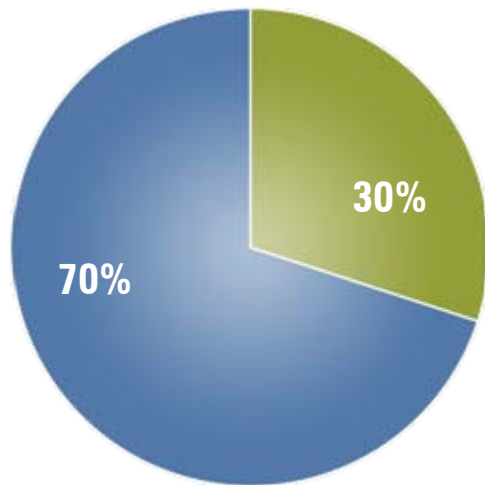
Combining your asset allocation strategy with life insurance protects your human capital while optimizing the mortality-risk adjusted economic value of your portfolio.

Life Cycle of Human Capital



Total Economic Worth

Human Capital



Financial Capital



+

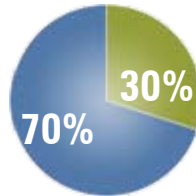
High Human Capital
High Human Capital

➔ **Higher insurance demand**
➔ **Risky Asset Allocation**

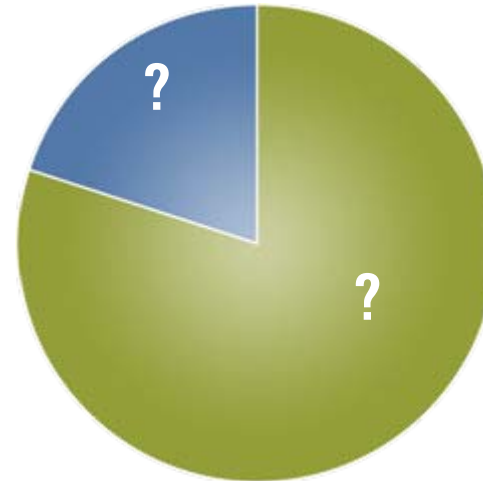
■ Bond
■ Equity

Total Economic Worth

Human Capital



Financial Capital



+

Low Human Capital
Low Human Capital

➔ **Low insurance demand**
➔ **Conservative Asset Allocation**

Bond
Equity

Asset Allocation, Life Insurance, and Human Capital

Higher risk aversion

- ▶ More insurance
- ▶ Conservative asset allocation

Higher bequest motive

- ▶ More insurance
- ▶ Little or no impact on asset allocation

Higher current wealth

- ▶ Less Insurance
- ▶ Conservative asset allocation

Higher correlation (income vs. returns)

- ▶ Less insurance
- ▶ Conservative asset allocation

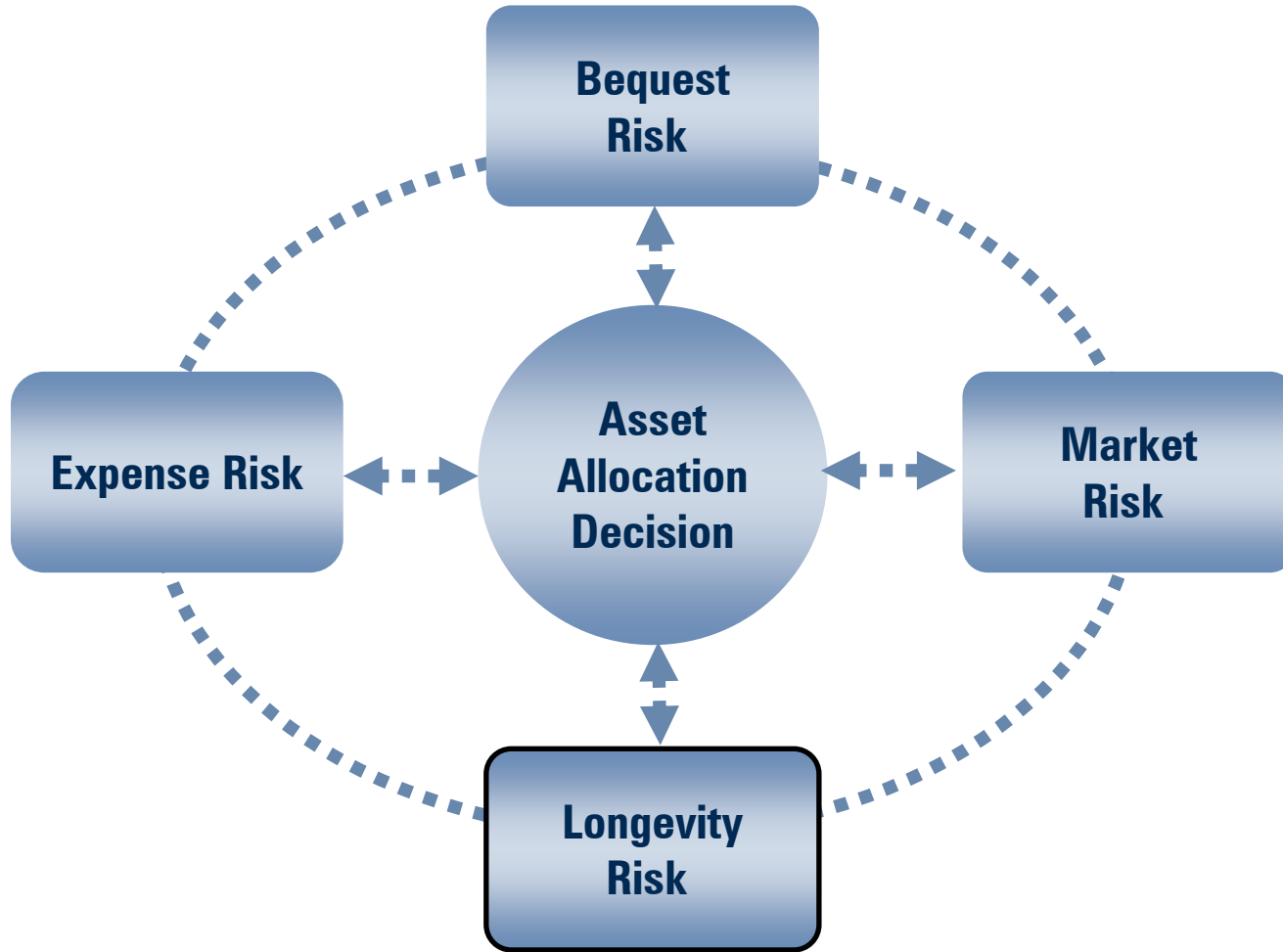
Older

- ▶ Less insurance
- ▶ Conservative asset allocation

Managing Longevity Risk

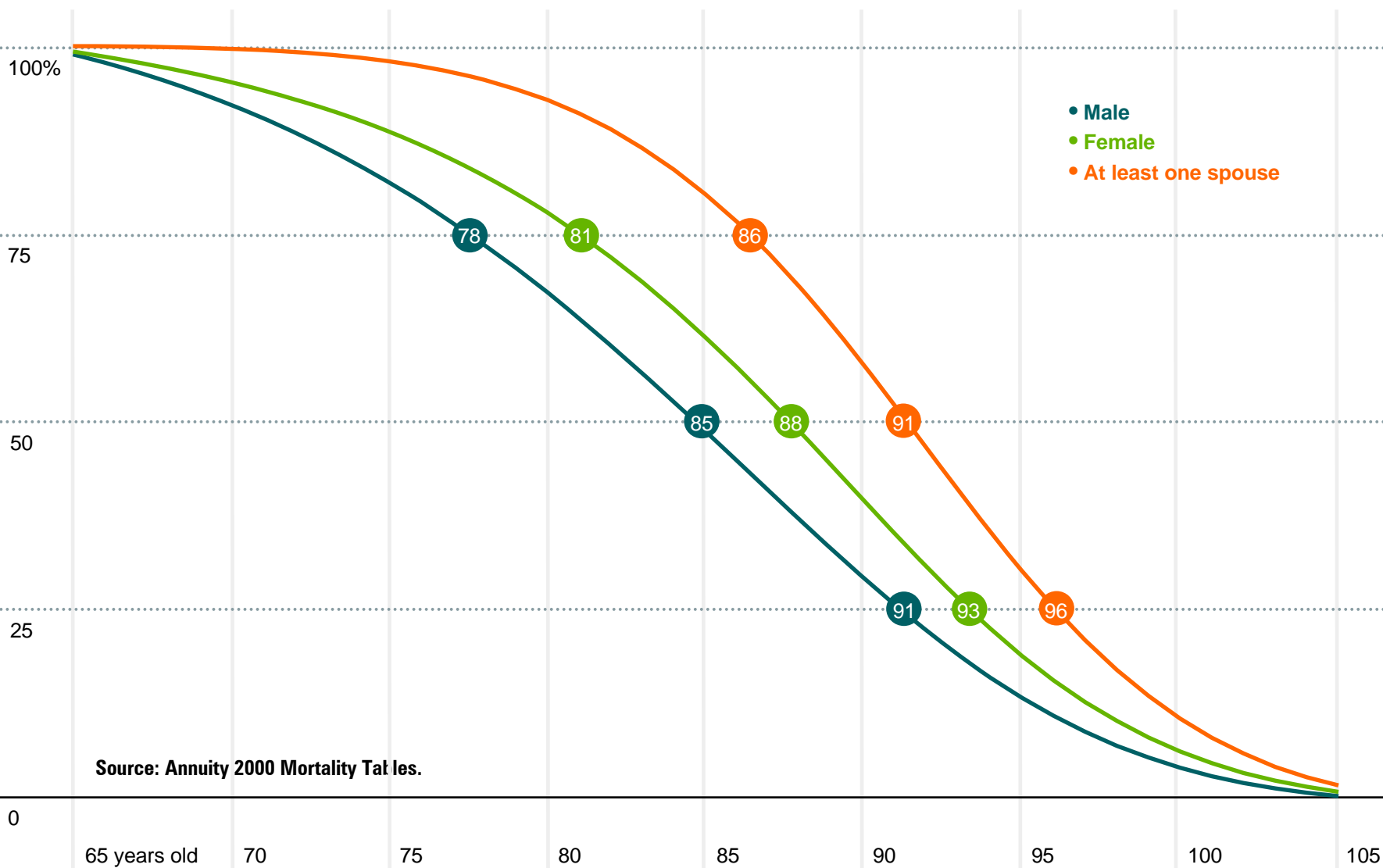
Asset Allocation & Annuities

Lifetime Risks: Disbursement Phase



Retirees Should Plan for a Long Retirement

Probability of a 65-year-old living to various ages



Source: Annuity 2000 Mortality Tables.

Thought Leadership in Traditional / Insurance Hybrids

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Allocation to Deferred Variable Annuities with GMWB for Life

Ibbotson Associates Research Paper
January 2009

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Retirement Portfolio and Variable Annuity with Guaranteed Minimum Withdrawal Benefit (VA + GMWB)

Sponsored By Nationwide Financial®

Ibbotson Associates, Inc.
October 2007

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Asset Allocation with Insurance Products

Inputs



Human Capital,



**Financial Capital
and Current Savings**



**Capital Market
Assumptions**

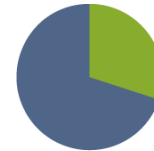


Questionnaire

Collect info such as: Age,
income, bequest preference,
dependents, life expectancy, risk
tolerance



Outputs



Asset Allocation

Decide if need Mutual
Funds, ETFs, Separate
Accounts



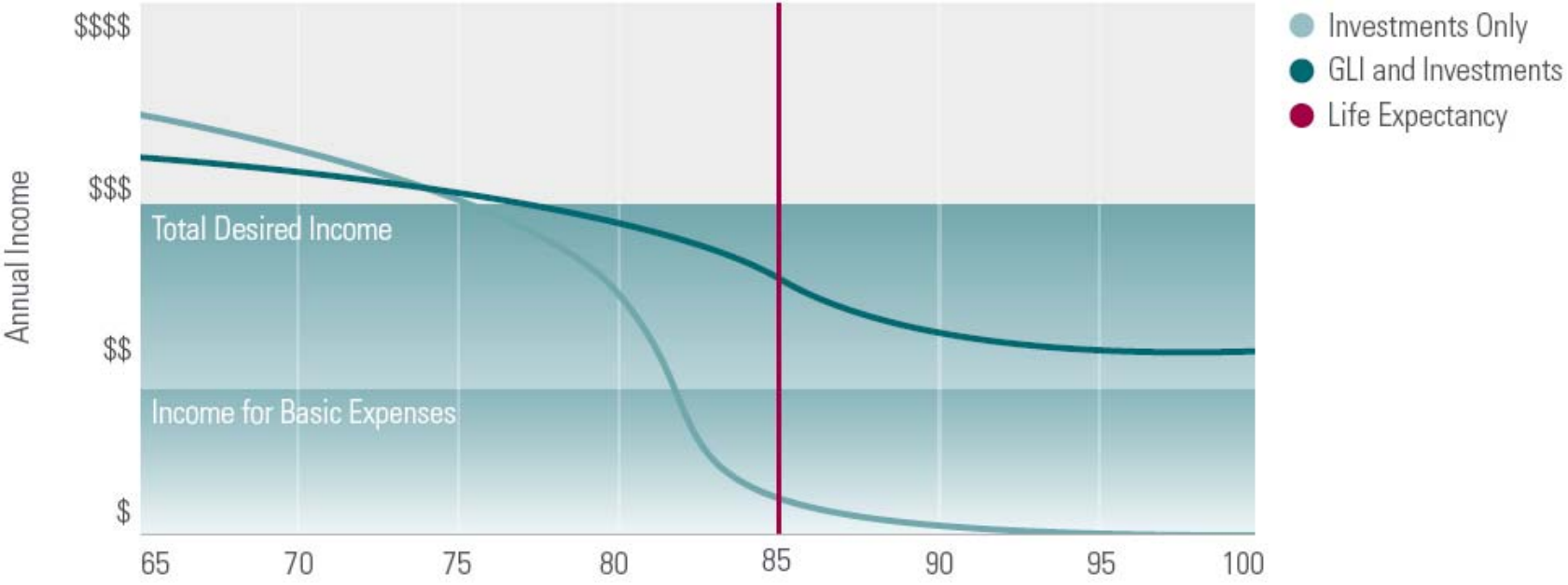
Life Insurance

Face Value

or

Annuity Product

Impact of Guaranteed Lifetime Income Annuity*



*Graph does not include pension and social security

Asset Allocation with Payout Annuity: Key Factors

Factor	Proportion to Implement with PA	Reason
Large Bequest*	Lower	Preference to leave more
High Income Sustainability*	Higher	Preference for personal consumption
High Subjective Survival Probability*	Higher	Perceived longevity risk / suitability
High Fees	Lower	Fees reduce returns
Large Wealth*	Varies	Ratio of wealth to income need
High Income*	Varies	Ratio of wealth to income need

* Factors that are typically solicited using a retirement income questionnaire.

Lifetime Advice Solution

- ▶ The investor experience is enhanced: More holistic, lifetime advice tailored to the individual needs of the client
- ▶ Innovative solution that addresses advisors need for retirement income solutions
- ▶ Hedges mortality risk (Life Insurance)
- ▶ Hedges longevity risk (Annuities)
- ▶ Unbiased, third party recommendation
- ▶ Integrated sales solution

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